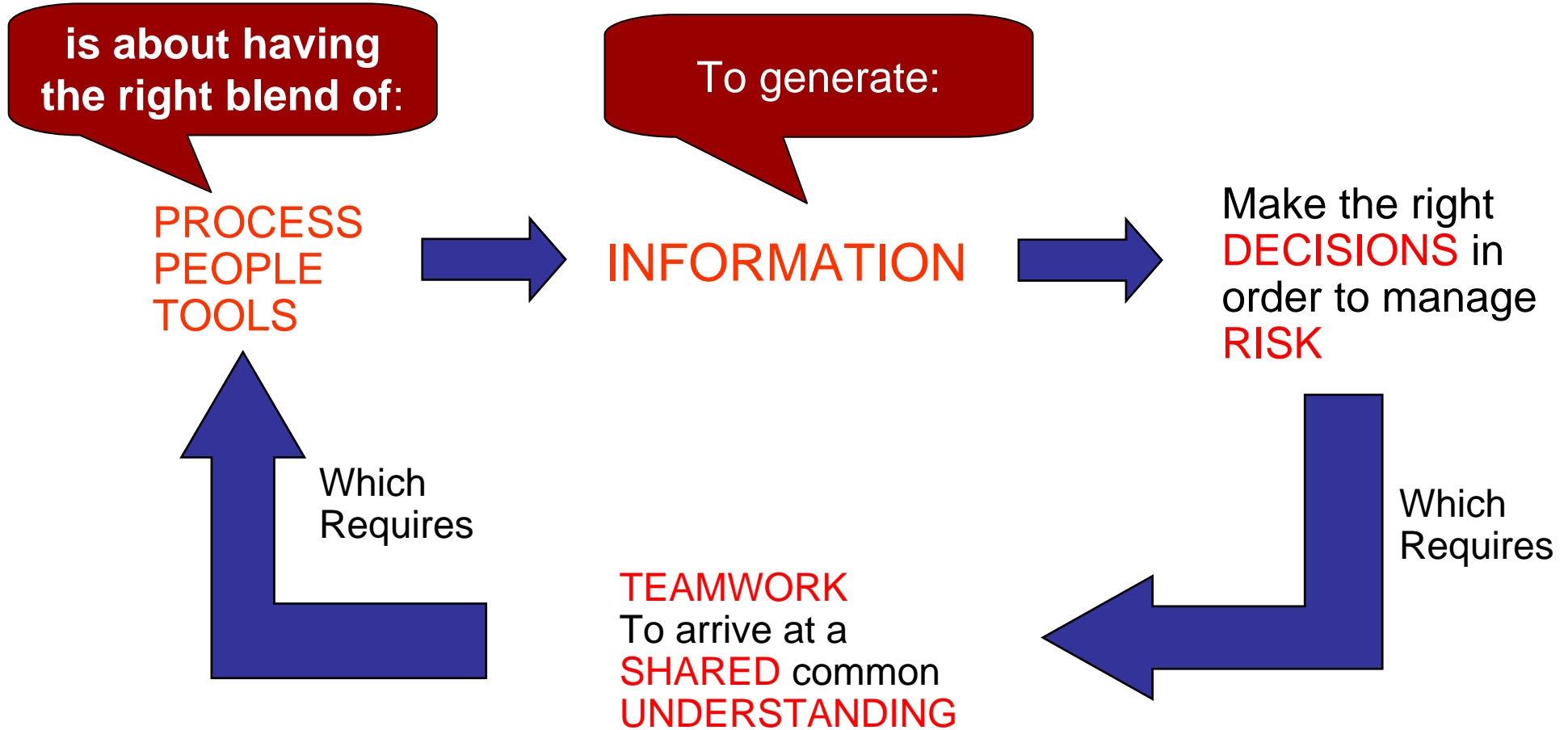


Systems Engineering Tools

John G Hooper
Director of Education Partnerships

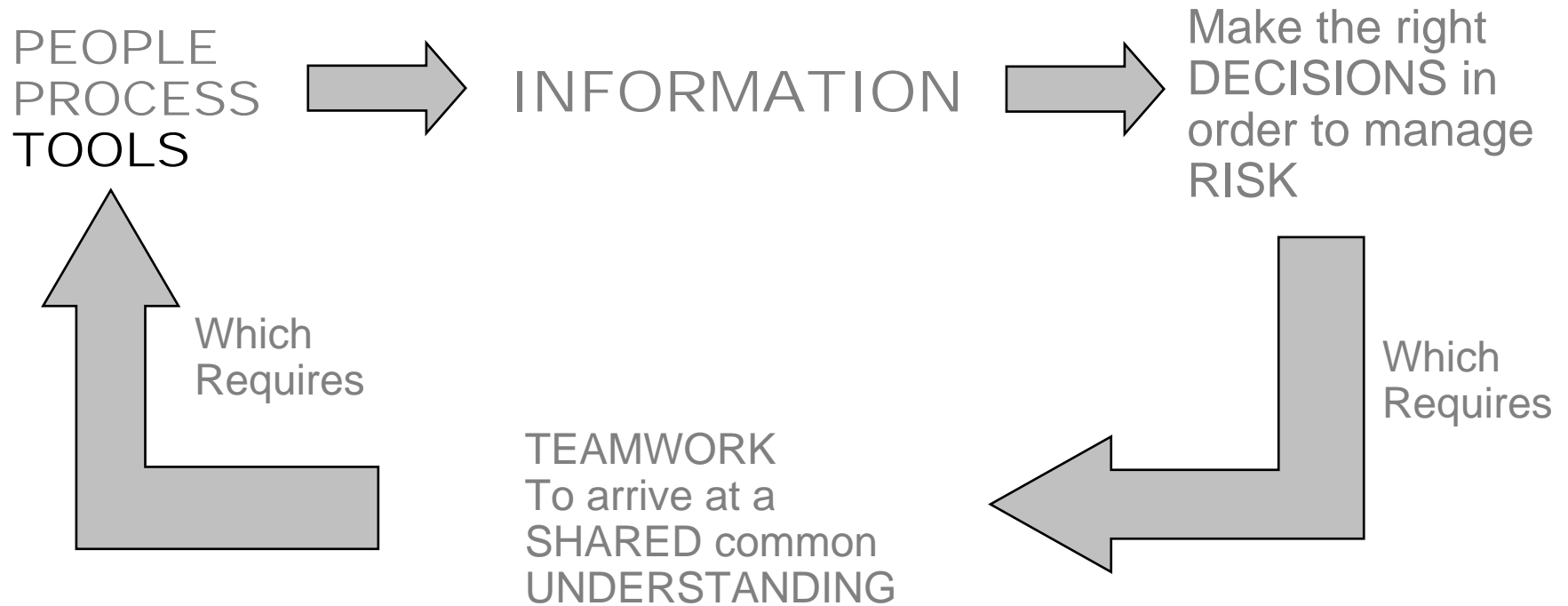
Compiled with input from
Stuart Burge
of Consultants
Burge Hughes Walsh Partnership

Systems Engineering in Practice

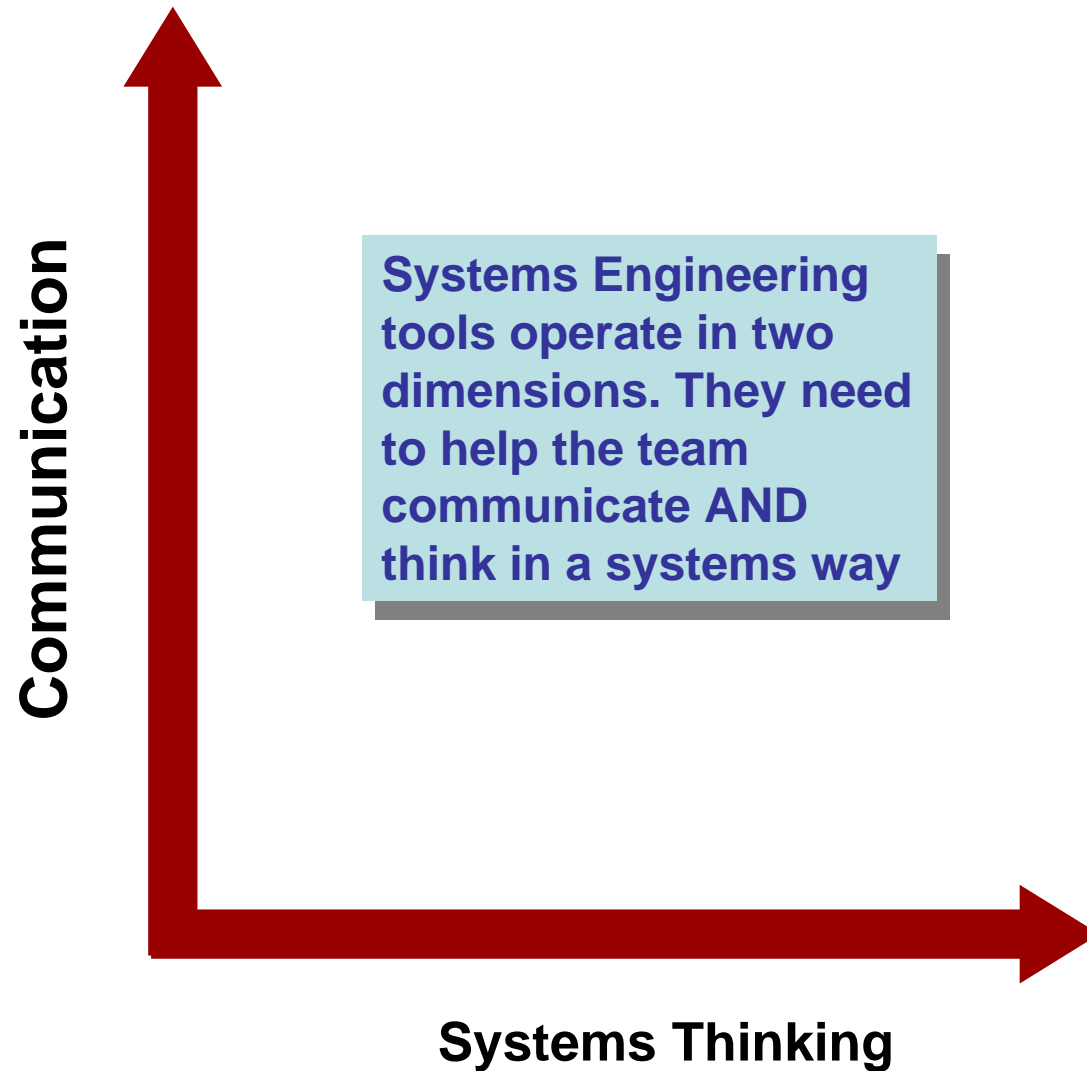


There is a fourth element to Systems Engineering which is the infrastructure to support the Processes, People and Tools and includes the buildings, the IT system, training etc.

Tools – The Missing Ingredient



Two Dimensions



Communication

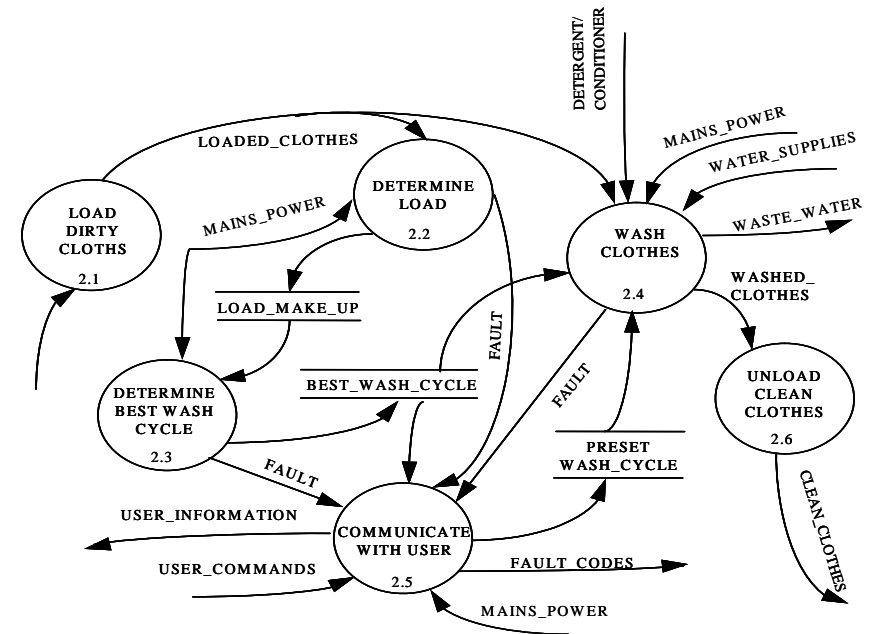
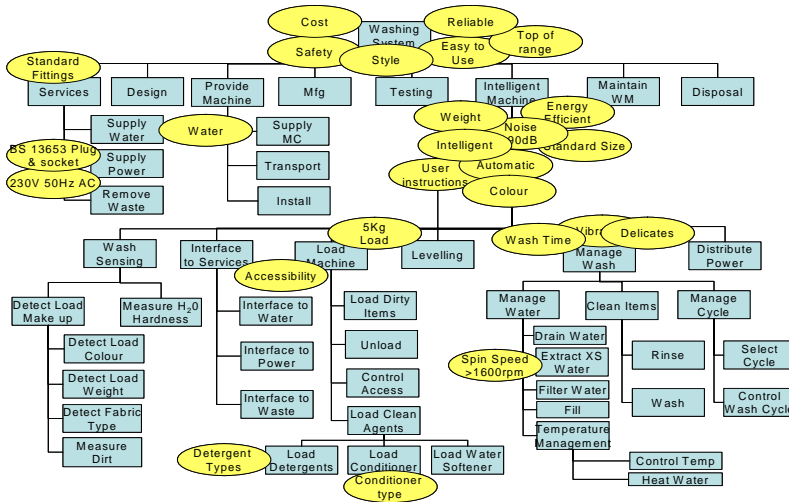
- For a multidisciplinary team to deliver they must be able to communicate with each other to share information and have a common understanding to avoid having different perceptions
- Specialist tools are necessary but can cause communication breakdown
- Therefore we need a set of tools that all teams members can use
- Therefore we need tools that can allow us to handle the complexity of the system/product but at the same time are simple enough for the whole team to use – we need generalist systems tools
- **Systems Engineering tools are primarily communication tools that allow different disciplines to explore systems issues, often by building abstract models. They are scalable, universal and above all simple**

Systems Thinking

- Systems Thinking requires us to consider the whole problem together with its context– but how can we be holistic without getting bogged down in detail?
- Systems Thinking requires us to understand and appreciate the system structure and dependencies between elements (interconnectedness) of the system in order to predict potential emergent behaviour – but how can we do this without becoming confused by the complexity?
- Systems Thinking requires us to understand the system from the different perspectives of numerous stakeholders – but how can we achieve this and reflect the different views whilst combining them into a comprehensive understanding of the overall system?
- **Systems Engineering (thinking) tools make use of diagrams to build models of situations/systems**

Systems Tools Build Models to Help the Team reach a Common Understanding

- Systems Engineering makes great use of MODELS to look for structures, relationships and dependencies at an abstract level to help predict behaviour at the real level



Systems Tools are NOT Software Tools

- Most systems engineering tools are not software based they are simple tools that generate their maximum benefit by getting the team to stand around a white board or flip chart - helping the team to THINK
- Once the thinking is done the output is often captured using software tools
- Systems Engineering is about applying systems thinking – the thinking is done by the people

The Tools

- The following slides present a few systems engineering tools organized around the basic systems engineering process

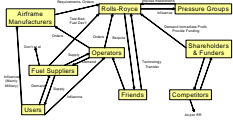
- DEFINE REQUIREMENTS: Understand the problem – what does the customer want

- CREATE SOLUTION: Determine a system concept - develop a conceptual solution that meets the customer requirements

- OPTIMISE SOLUTION: Search for the robust optimum – make as good as it can be

- VERIFY SOLUTION – confirm that the solution meets all the expectations

Define Requirements



Stakeholder Analysis

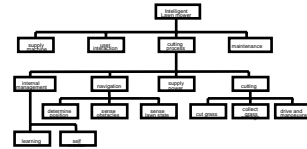
Identify customers and Elicit requirements



Textual Analysis

Capture stated customer requirements and determine Operational, Functional and Non-Functional Requirements

Structured Textual Analysis		
Process	Control	
Requirements		
Context		
Operational Requirements:		
Non functional System Requirements:		
Functional Requirement	Non Functional Requirement	Non Functional Requirement



Viewpoint Analysis

Determine system functionality (Y = f) and structure

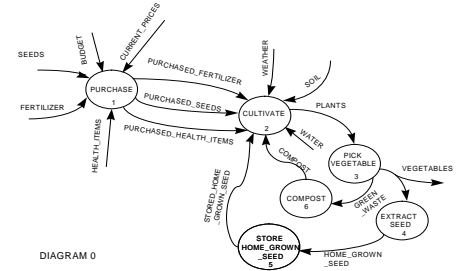
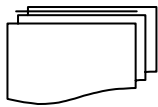


DIAGRAM 0

Functional Modelling

Develop a functional model of the system $Y = f(x)$ to identify logical interfaces and Functional dependencies

Manage Requirements



Generate acceptance criteria

Acceptance Test Spec

Features	Design Requirements	Importance Weighting					
		4	3	2	1	0	0
Easy to use	4	○	○	○	○	○	○
Multi-language	3	○	△	○	○	○	○
Coin/card/credit	5	○	○	○	○	○	○
Durable	5	○	○	○	○	○	○
Reliable	4	○	△	○	○	○	○
Cleans easily	2	○	△	○	○	○	○
Maintainable	5	○	○	○	○	○	○
Target values	Equipment 15 max	humidity 80%	illumination 500 lux	RAM shock 5 min	min registry		
Technical competitive assessment							
Importance Weighting	39	82	58	139	126	50	18

Quality Function Deployment 1

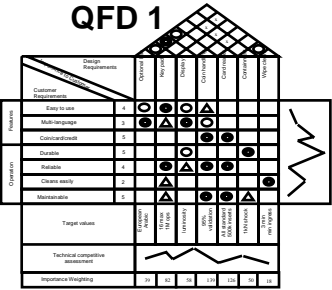
Correlate and cross check requirements for completeness and consistency

Sensitivity Analysis & FFMEA

Assess the functional sensitivity and potential functional failure modes to identify potential emergent functionality and risk

Input	Transition function	Output	Failure mode	Effect	Cause	Control
ABC	X	LMN	△			
DEF	X		○			
LMN	Y			○		

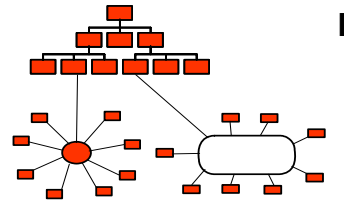
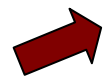
Create System Concept Design and Architecture



Function Means Analysis
Identify means of achieving functionality



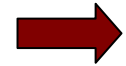
N² Analysis
Assess degree of natural functional binding and coupling to identify natural Architecture and system redundancy



Architecture Modelling
Determine and model system physical architecture



Whole concept Selection
Determination of whole concept solutions

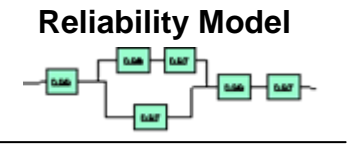


Pugh/Decision Matrix
Evaluate whole concepts against CTQs for further down-selection

Concept	Material cost	Mfg time	Time to produce	Reliability	Safety	Lead time	Overall Reliability
Concept 1	10%	10%	10%	90%	90%	90%	90%
Concept 2	10%	10%	10%	90%	90%	90%	90%
Concept 3	10%	10%	10%	90%	90%	90%	90%
Concept 4	10%	10%	10%	90%	90%	90%	90%
Concept 5	10%	10%	10%	90%	90%	90%	90%
Concept 6	10%	10%	10%	90%	90%	90%	90%
Concept 7	10%	10%	10%	90%	90%	90%	90%
Concept 8	10%	10%	10%	90%	90%	90%	90%
Concept 9	10%	10%	10%	90%	90%	90%	90%
Concept 10	10%	10%	10%	90%	90%	90%	90%



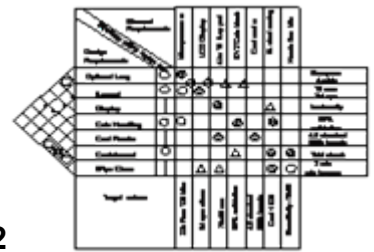
Fault Tree Analysis



Reliability Model
Determine design reliability



DFMEA
Determine failure modes & mechanisms

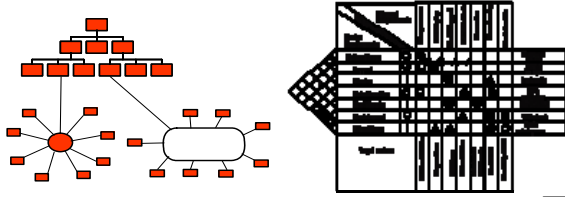


QFD 2
Requirements-concept solution compliance and determine sub system targets



Optimise and Detailed Design

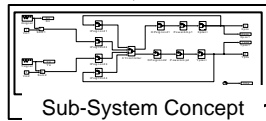
Architecture and Requirements



Function	Means
Reduce	Light
Operative	Light
Operative	Light
Lighting	Light
Self Monitor	Light
Provide Power	Light
Monitor	Light
Control	Light
Measurements	Light
Adjustment	Light
Reliability	Light
Material Cost	Light
Weight	Light
Production	Light
Manufacture	Light

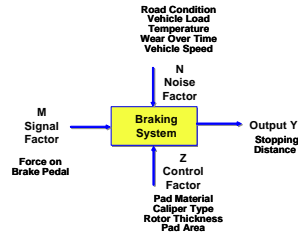
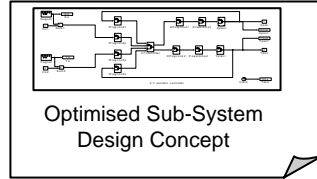
Sub-System Design

Determination of sub-system concept solutions



QFD 2 Level 2

Flow-down requirements-to Sub-systems



Establish Critical System Parameters

Identify control and noise Parameters of the sub system design

Design FMEAs

Item No.	Item Description	Occurrence	Severity	Detection	RPN
1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
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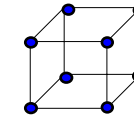
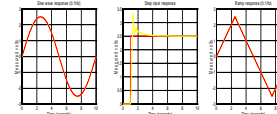
Identify sub-system and failure modes

Fault Tree Analysis



Reliability Model

Determine Transfer Functions



Simulation Studies



DoE

QFD 2 Level 2

Complete QFD and flow-up requirements

Parameter & Tolerance Design

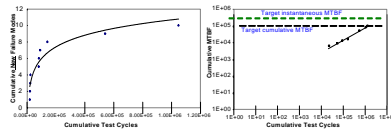
Establish $Y = f(x, x, \dots, x)$ and optimise sub-system design and assess robustness

Verify System

Reliability Model



Crow & Duane Plots

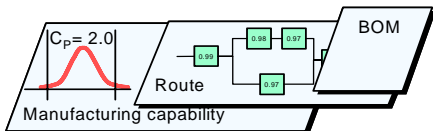


Reliability Growth Testing

Customer Requirements	Design Requirements	Manufacturing	Supportability	Logistics	Testability	Reliability	Maintainability	Availability	Performance	Weight	Power	Cost	Lead Time
Highly reliable	Highly reliable	Highly reliable	Highly reliable	Highly reliable	Highly reliable	Highly reliable	Highly reliable	Highly reliable	Highly reliable	Highly reliable	Highly reliable	Highly reliable	Highly reliable
Easy to use	Easy to use	Easy to use	Easy to use	Easy to use	Easy to use	Easy to use	Easy to use	Easy to use	Easy to use	Easy to use	Easy to use	Easy to use	Easy to use
Lightweight	Lightweight	Lightweight	Lightweight	Lightweight	Lightweight	Lightweight	Lightweight	Lightweight	Lightweight	Lightweight	Lightweight	Lightweight	Lightweight
Low cost	Low cost	Low cost	Low cost	Low cost	Low cost	Low cost	Low cost	Low cost	Low cost	Low cost	Low cost	Low cost	Low cost
Short lead time	Short lead time	Short lead time	Short lead time	Short lead time	Short lead time	Short lead time	Short lead time	Short lead time	Short lead time	Short lead time	Short lead time	Short lead time	Short lead time

QFD 2 Level 2

Complete QFD and flow-up requirements



Capability Predictions

Determine robustness of design To manufacturing variation



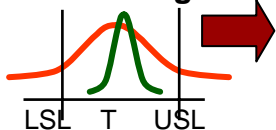
QFD 3

Determine Manufacturing System

Customer Requirements	Design Requirements	Manufacturing	Supportability	Logistics	Testability	Reliability	Maintainability	Availability	Performance	Weight	Power	Cost	Lead Time
Highly reliable	Highly reliable	Highly reliable	Highly reliable	Highly reliable	Highly reliable	Highly reliable	Highly reliable	Highly reliable	Highly reliable	Highly reliable	Highly reliable	Highly reliable	Highly reliable
Easy to use	Easy to use	Easy to use	Easy to use	Easy to use	Easy to use	Easy to use	Easy to use	Easy to use	Easy to use	Easy to use	Easy to use	Easy to use	Easy to use
Lightweight	Lightweight	Lightweight	Lightweight	Lightweight	Lightweight	Lightweight	Lightweight	Lightweight	Lightweight	Lightweight	Lightweight	Lightweight	Lightweight
Low cost	Low cost	Low cost	Low cost	Low cost	Low cost	Low cost	Low cost	Low cost	Low cost	Low cost	Low cost	Low cost	Low cost
Short lead time	Short lead time	Short lead time	Short lead time	Short lead time	Short lead time	Short lead time	Short lead time	Short lead time	Short lead time	Short lead time	Short lead time	Short lead time	Short lead time

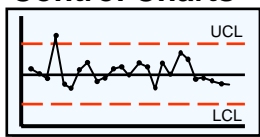


Statistical Tolerancing



Define Statistical tolerances

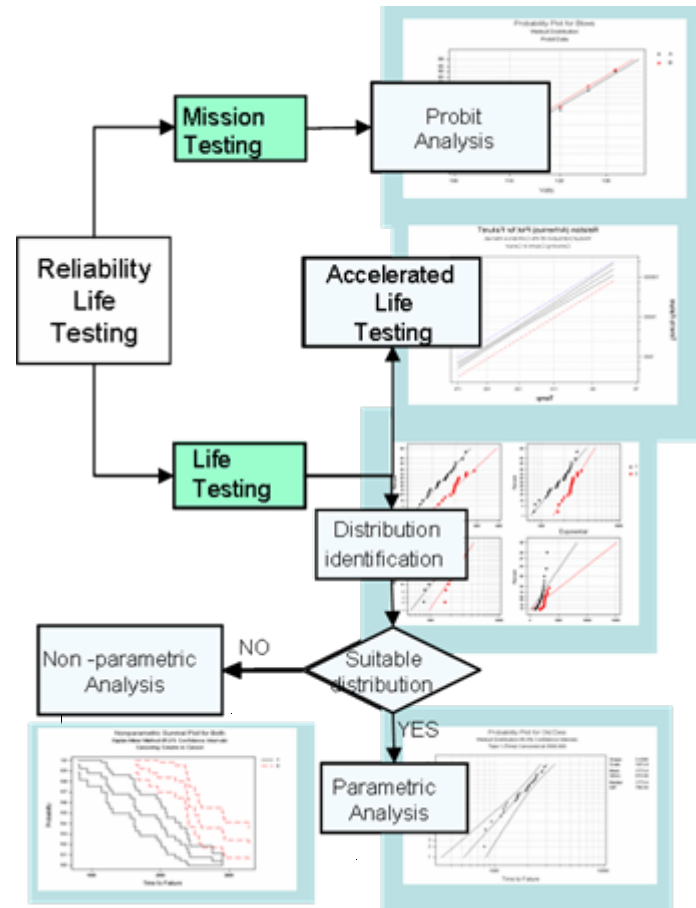
Control Charts



QFD 4

Customer Requirements	Design Requirements	Manufacturing	Supportability	Logistics	Testability	Reliability	Maintainability	Availability	Performance	Weight	Power	Cost	Lead Time
Highly reliable	Highly reliable	Highly reliable	Highly reliable	Highly reliable	Highly reliable	Highly reliable	Highly reliable	Highly reliable	Highly reliable	Highly reliable	Highly reliable	Highly reliable	Highly reliable
Easy to use	Easy to use	Easy to use	Easy to use	Easy to use	Easy to use	Easy to use	Easy to use	Easy to use	Easy to use	Easy to use	Easy to use	Easy to use	Easy to use
Lightweight	Lightweight	Lightweight	Lightweight	Lightweight	Lightweight	Lightweight	Lightweight	Lightweight	Lightweight	Lightweight	Lightweight	Lightweight	Lightweight
Low cost	Low cost	Low cost	Low cost	Low cost	Low cost	Low cost	Low cost	Low cost	Low cost	Low cost	Low cost	Low cost	Low cost
Short lead time	Short lead time	Short lead time	Short lead time	Short lead time	Short lead time	Short lead time	Short lead time	Short lead time	Short lead time	Short lead time	Short lead time	Short lead time	Short lead time

Plan Production control



Stress Screening Test Specification

Summary

- Systems Tools about
 - Communication
 - Promoting systems thinking
- Systems Tools are scalable, universal, and above all simple